The three most sought-after letters in the world of French craftsmanship stand for ENTREPRISE DU PATRIMOINE VIVANT, a distinction that confers valuable recognition and benefits on the country's most outstanding artisans. On the following pages, AMY SERAFIN looks at what it takes to become an EPV and profiles several of the companies in this exclusive club.



Some 1,130 Living Heritage Companies perpetuate traditional French savoir-faire at its most refined; more than 340 of these have existed for at least a century, with the oldest dating back to 1309. Left to right, from top: crystal-blowing at Baccarat's factory in Lorraine; gilded Baccarat glasses; translucent Bernardaud porcelain; an artisan hand-sculpts bisque porcelain at Bernardaud; colorful Beauvillé table linens; a lotus necklace from Augustine by Thierry Gripoix; applying a signature to a finished piece; a pâte de verre Lalique sculpture; a hammered bowl from Roland Daraspe; the celebrated Restaurant Taillevent; elegant pastry from Pierre Hermé.

























ELLY HANNON, A STURDY, SILVER-HAIRED WOMAN wearing a smudged apron, takes a gluesoaked sheet of recycled paper off a pile and places it on a plaster mold of a human torso, smoothing it with expert movements and making little rips in strategic places so that it lies perfectly flat. Her quick, confident gestures bear witness to 25 years of standing on her feet eight hours a day, crafting busts for Siegel & Stockman.

Newspapers seem to be filled with stories of factory closings, yet in hundreds of companies like this one, talented artisans are forging on, using rare tools, materials and techniques to create everything from riding boots to silver

EPVs run the gamut from

cowbell makers to medical

instrument manufacturers.

Opposite, clockwise from top

left: A lacquered and engraved

tenor saxophone from Henri

Selmer Paris: an intricate ceiling

ornament by Atelier Rouveure-Marquez; jewelry from Mellerio

dits Meller, purveyors to Marie

Antoinette: filter papers from

Prat Dumas, the oldest French

chalices. Producing extraordinary things is part of what has always made France special; this country can claim more than 300 companies whose workers have passed their skills down through several generations, keeping their businesses alive through revolution, industrialization, war, recession, globalization and perhaps the biggest challenge of all: changing tastes.

The government has come to realize how important it is to protect this unique heritage. Seven years ago it created a quality label, Entreprise du Patrimoine Vivant (EPV), roughly translated as Living Heritage Company. Awarded by the Ministry of Economy and Finance, it recognizes French companies that have remarkable artisanal or industrial expertise. The brainchild of Renaud Dutreil, a former government minister, it is overseen by the Institut Supérieur des Métiers (ISM), a state-supported agency devoted to artisans and small business. As ISM director Alexis Govciyan explains, "The Minister knew that in every region of France there were beautiful companies with exceptional know-how, often passed down through generations, and that it was important for the State to be there for them—to bring them recognition but also to help them innovate and develop international markets."

To earn the label, which is valid for five years, a company must fulfill three criteria (beyond, obviously, making its goods in France). First, it must use uncommon machines, tools or models, or hold a

patent. Second, it must possess skills that are traditional or highly specialized, either artisanal or industrial. In practice, this often means that the company (or one of its employees) is among the last to master particular techniques, and that no schools teach them. Third, it must have an established reputation, either because it has been in the same location for at least 50 years, occupies a site of historical interest, produces its goods in an area that is historically significant for its industry or has name recognition among professionals in its field. Export is not a requirement, though it is a plus.

Today there are 1,130 EPVs, 341 of which have been company still in operation. around for a hundred years or more. One of these is Prat Dumas, the oldest French company still in operation. Its roots go back to 1309, when a monastery owned by Pope Clement V crafted crude writing paper. In the 1800s, the monks' successors developed filter paper for a pharmacist in Bergerac, and it is this specialization that permitted Prat Dumas to negotiate the tricky transition from the Middle Ages to the 21st century. Today their vast array of filter papers includes such items as extraction thimbles, which analyze the fat and protein contents of food.

Meller, makers of *haute joaillerie*. Founded in 1613, it has thrived for an incredible 14 generations. Mellerio's first royal client was Marie Antoinette. The many exquisite pieces they crafted for her include a cameo bracelet set with rubies; it survived the Revolution and was repurchased by the jeweler many years later. Now it is safely locked away in a company vault.

A number of EPV companies were born along with the French ware is found in several three-star restaurants.

EPVS ARE ORGANIZED INTO SEVEN CATEGORIES, THE LARGEST being Decoration—makers of furniture, clocks, passementerie and the like. There's also Fashion and Beauty; Building Heritage (such

as parquet or stonework); Culture and Leisure (piano makers, ship builders); Professional Equipment (a more industrial category including leather tanners and medical instruments); Tableware (porcelain, crystal, knives); and Gastronomy, which was added in 2011 after UNESCO recognized the French gastronomic meal as part of the world's cultural heritage. In the two years since, dozens of food and beverage companies have received the label, including legendary restaurant Taillevent, Pâtisserie Pierre Hermé and an absinthe distiller.

Nearly half of the EPVs are in the Ile-de-France region; the remainder are spread throughout the country and France's overseas departments. Several are internationally renowned, employ thousands of workers and are among the most successful brands in France— Chanel, Guerlain, Louis Vuitton Malletier (trunks), Baccarat and Hermès Sellier. Others consist of a single employee. Consider Roland Daraspe, a boilermaker and aeronautic mechanic with a creative bent who taught himself orfevrerie, or silversmithing. Today he practices

The oldest family-owned company on the list is Mellerio dits

Revolution—Antoine Courtois Paris has been creating brass musical instruments since 1789. Others took shape during the Empire; the Hôtel du Palais in Biarritz, awarded the EPV label for its restaurant, was built in 1854 as Empress Eugénie's summer residence. But EPVs don't have to be old, just old enough to have established themselves as outstanding. Among the 70 that originated during the current millennium is Feeling's, founded by Sylvie Coquet, who crafts delicate and unusual Limoges porcelain objects. But she wasn't new to her art when she set up shop in 2001. Her father, Jean-Louis, launched J.L. Coquet (also an EPV) half a century ago. Today his creative table-









this ancient tradition in a totally contemporary spirit, designing and crafting unique pieces to order, such as a beautifully ridged silver wine carafe and a three-footed soup tureen that looks as if it landed from another (very chic) planet.

Several EPVs are brave hold-outs in industries struggling to survive in the modern world. There are feather masters, who flourished in an era when people wore hats, and fan makers, from a time when this accessory was de rigueur for ladies. Heraldic engravers. Corset-makers. Gold-beaters (who pummel gold leaf). Even bell forgers. Since 1829, the Devouassoud family has been following a 51-step process to make the steel bells hanging from the necks of Alpine cows. "We're not a multinational, that's for sure," says Martine Devouassoud. "We're pretty local. But we've managed to hold on for six generations. And

if we shut down, our craft dies with us." Speaking for all these fragile sectors, ISM's Govciyan notes, "When they're gone, they're gone.'

In general, though, EPVs seem to be doing very well, especially those that cater to high-end niches that resist economic downturns. Govciyan points out that one-third have an annual turnover of more than €1.7 million. "There was a major recession during our first five years, but when the original batch of companies applied to renew, we saw that many had not only maintained but had increased their sales during that period."

He attributes this growth to the fact that most no longer rely solely on the French market; three-quarters of EPVs export their products, and 16 percent make the bulk of their revenues from international clients. Typical is Breton furniture maker Ateliers Allot, a company

24 FRANCE • SUMMER 2013 FRANCE • SUMMER 2013 25 founded in 1812 and run by seven successive generations. Although the French market for high-end furniture is soft, Ateliers Allot says that it is doing just fine, thanks to exports, which now represent 85 percent of its turnover. "If sales aren't strong enough in France, why not try the Middle East or India, where there are wealthy people looking for exceptional furniture?" asks Govciyan. "Gilding, marquetry—these are very rare skills."



An artisan painstakingly applies gold leaf to a Baccarat glass.

HE EPV VETTING PROCESS IS QUITE RIGOROUS (see sidebar), but that is what gives the label its prestige. Since its launch seven years ago, 2,508 companies have applied and 1,130 have been accepted. Govciyan expects the total to level off, now that most of the potentially eligible firms have already sought admission.

MAKING THE GRADE

comes from a rare savoir-faire?"

and machines it uses to make its wares

Applicants for the EPV quality label must fill out forms that

questions are: "Which technological or technical improve-

ments have you implemented to help traditional techniques

The committee then asks for the opinion of the Chamber

whether the company is industrial or artisanal). It may consult

the local government agency in charge of commerce to see

if the company is well known. It also sends experts from the

same field to verify the company's expertise and/or the tools

Next, the application is studied by a national commission

made up of experts in various fields (fashion, gastronomy,

Ministry of Culture (since many applicants work on historical

buildings or objects), the Ministry of Agriculture, the Ministry

of Small and Medium-Sized Enterprises and the Ministry of

seven or eight times a year to review applications. Those

Finance, who gives his or her final approval for the label.

that pass this step are sent to the Minister of Economy and

Handicraft, Commerce and Tourism. This commission meets

furniture and so on) as well as representatives from the

evolve?" or "What percentage of your company's turnover

of Commerce or Chambre des Métiers (depending upon

they submit to a special committee at the ISM. Typical

And to ensure that the distinction retains its aura of excellence, companies are required to re-apply every five years, going through the entire process all over again. You might ask why any business would subject itself to this grind when there's work to be done beating gold, hand-blowing crystal or distilling absinthe. Sometimes it's simply for the thrill of recognition. S.T. Dupont has been around for 140 years, making travel cases for the weddings of Queen Elizabeth and her grandson William, cigarette lighters for Marilyn Monroe and Pablo

Picasso, pens for Jackie Kennedy and Karl Lagerfeld. And yet the owner was so pleased to receive the EPV label last year that he celebrated the honor by teaming up with another EPV, gunmaker Verney-Carron, to create a one-of-a-kind rifle. With a mechanism as sophisticated as a timepiece and a barrel coated in Chinese lacquer to resemble crocodile, it is a true masterpiece.

For many others, the leading incentive to become an EPV is financial. The government offers EPVs a 15 percent tax break for expenses related to creating new jobs or products (salaries, payroll taxes, prototypes and so on). In addition, it gives a €2,200 tax credit for every new apprentice hired. This is key, says Govciyan. "Many companies need to train people in-house, as these skills are taught nowhere else." The

credit is especially important to companies that have neither *fils* nor *fille* waiting in the wings and are counting on apprentices to take over.

One of these is Atelier Anne Hoguet, located in Paris's theater district, where most fan-makers set up shop back in the day. Anne Hoguet entered the family business at age 14 and is now nearing retirement age. Working alone, she performs the tasks once done by 20 different artisans, among them embroiderers, lacemakers, decorative painters and wood carvers. It's slow, fastidious labor, and she still uses many of the same rudimentary wood and steel tools that have been in her family for more than a century. Business comes in spurts—a ready-to-wear collection for Louis Vuitton, a rush order for

Don Quixote at the opera, a period movie such as Sofia Coppola's Marie Antoinette. But there's no one to fill Hoguet's shoes once she's gone. "I'm not really looking to invest in the company anymore," she says. "What I care about most now is finding somebody to run it after me, to ensure it will live on." Graduates from applied arts programs are her ideal candidates, though they still need to train with her for three years before mastering the craft.

In some cases, a large EPV buys out a smaller one, thereby ensuring its longevity. One example is Anthony Delos, a young shoemaker who handcrafts luxurious custom footwear. In 2007 he received the EPV label and the coveted Meilleur Ouvrier de France title. Five years later, he sold his business to another, much bigger EPV, Berluti (owned by LVMH). His former competitor is now his boss.

For others, the appeal of belonging to this exclusive club is that it helps grow their business. Nearly two years ago, Fabienne Saligue bought Maison Fey, a small house that specializes in hand-tooled leatherwork. Soon after, she applied for the EPV label. She says she was attracted by the tax advantages but also by the image it affords, the guarantee of quality—she collaborates with a lot of other EPVs—and the support the Institut Supérieur des Métiers can offer her, especially overseas. She cites its collaboration with Ubifrance, the French

agency that helps companies develop their export activities. One agreement, for example, permitted her and other EPVs to consult a detailed study of the Chinese market free of charge.

The ISM can also help EPVs secure loans, an invaluable boost when a company is having cash-flow problems. "Negotiating with banks can be difficult, especially in a recession. But when we intervene, they tend to treat EPVs differently," says Govciyan. Along those same lines, his agency has signed agreements with various partners, such as an association of accountants, to offer EPVs additional assistance.

Given that small artisanal firms frequently have only a few employees, communications and marketing can also present enormous challenges—every minute devoted to PR and sales is a minute not spent producing goods. The ISM is helpful here as well, publishing a guide of EPVs that it sends out to designers, architects and interior decorators. Last June, the ISM hosted an exhibition of French excellence with some 30 EPVs at Harrods in London, and in 2011 it

presented a selection of EPVs to American professionals at LVMH headquarters in New York. This year, you will find EPVs—sometimes at a stand of their own—at trade shows and events such as Maison & Objet, Made in France, Révélations, the France Production Expo, the Salon du Patrimoine Culturel and the Fête de la Gastronomie.

What does all this cost the government? Taken together, the EPVs account for 53,000 jobs and a total turnover of €11.5 billion. Govciyan estimates that the tax credits cost the state less than €15 million a year. "When you consider what these companies represent—the revenue, the number of jobs, France's place on the world stage—it's not expensive at all."

Gastronomy
CHAMPAGNE
BOLLINGER

Founded in 1829, EPV since 2012



 When the producers of the James Bond movies set out to find a suitably sophisticated libation for 007, they chose Bollinger Champagne. In fact, author lan Fleming first introduced Bond to Bollinger in Diamonds Are Forever (1956), and it was the secret agent's Champagne of choice in movies from Live and Let Die to Skyfall. Bond's taste is, of course, impeccable. Bollinger is powerful and complex, made using traditional, labor-intensive techniques and with a majority of its grapes (notably

pinot noir) grown in the house's own vineyards, a rarity in Champagne.

There are several reasons that this is the first-and for now, the only-Champagne house to be an EPV. It still practices ancestral methods such as hand riddling, matures its wines on the lees twice as long as required by the appellation, and employs the region's last barrel maker. Also unique: its "library" of 650,000 corked magnums of reserve wines, used to blend non-vintage cuvées.

Then there is the company's impressive history. One of the last remaining independent Champagne houses, Bollinger is still owned by its founding family and occupies the same estate in Aÿ that the young nobleman Athanase de Villermont inherited in the early 1800s. His aristocratic title forbade him from being a tradesman, so he partnered with a local. Paul Renaudin. and a German who had come to France to learn the Champagne business, Joseph Bollinger. Together they created Renaudin-Bollinger & Co in 1829.

married de Villermont's daughter, and the house was passed down through the generations One of the most unforgettable personalities in its history was a Scottish woman, Elizabeth who wed the founder's grandson, Jacques, then became a widow in 1942. She ran the house with passion and a sense of perfection. Locals still fondly remember her riding her bicycle through the vineyards.

Joseph Bollinger

In 2008, the house was entrusted to Jérôme Philipon, who together with Jacques Bollinger Company, the family group holding, strives to preserve and enhance its unique heritage. One example: Bollinger now uses sustainable winegrowing techniques that have made it the first Champagne label to obtain the government's "High Environmental Value' certification.

Today Bollinger exports to more than a hundred countries—including England, of course, where Brits refet to it affectionately as "Bolly." champagne-bollinger.com



Bollinger remains the first and only Champagne maker to have acquired EPV status. Boasting an impressive history, the house still practices age-old techniques as well as sustainable wine-growing methods.

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 Parquets Romoli has its atelier in Pierrevert. a medieval village of some 4,000 souls in the Luberon, but its reputation stretches from Moscow to Doha. Founded in 1969 by Gino Romoli, it is now headed by his sons Yves and Gilles. The company specializes in decorative parquet: friezes, rosettes, checkerboards and original designs made to order. Many look more like carpets than floors, with intricate patterns resembling kaleidoscopes or exotic games of chance. (The company also offers more than 100

Building Heritage PARQUETS ROMOLI

> Founded in 1969. EPV since 2010

models of ready-made flooring.)

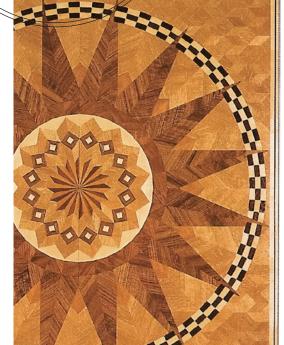
Romoli's creations decorate the mansions, châteaux, yachts and government buildings of an extremely elite clientele, which has included Sheikh Zayed bin Sultan Al Nahyan of the United Arab Emirates, King Hassan II of Morocco and the Al Thani family of Qatar. You will also find their work in the Uzbek Parliament building, the Kremlin's Red Salon and one of the Queen Mary 2's restaurants.

"Our products have nothing in common with basic floorboards," says Yves Romoli, explaining that his family's specialty is solid-wood marquetry that is one

of hardwood are carefully chosen for what he calls "an attractive vein, an attractive grain and a natural color that doesn't fade in the sun." They source materials from the very best sawmills, similar to the way top chefs use only the finest ingredients. The company's highly trained workers measure the wood by hand, cut it using carbide blades and fit it into elaborate patterns like puzzles. The result, says Romoli, is "le beau pour durer" beauty meant to last. parquets-romoli.com

centimeter thick. More

than 15 different species



Parquets Romoli's solid-wood marquetry incorporates more than 15 species of hardwood: resembling a compass rose, Stella Cubeti is one of its decorative patterns. below, take more than two months to make by hand.



La Cornue's ranges, such as the top-of-the-line model

focused on making ex-Tableware **LA CORNUE** Founded in 1908. EPV since 2006 izing gastronomy, but in their own homes, people

still cooked in fireplaces cook, but he owns a La or coal-fired ovens. Cornue, the Bentley of ranges. The company Along came Albert was born in 1908 in Par-Dupuy, a perfumer who decided to make a betis, a city then buzzing with creativity and inventer oven. His design retion. At the Ritz, Auguste duced the cooking area Escoffier was revolutionand added a vaulted top to minimize dehydration. It wasn't self-heating but fit inside coal stoves. After WWI, gas came to affluent residences, and Dupuy produced an independent gas oven.

George Clooney may

or may not actually

Albert's son André took over in 1951. He was an artist not a businessman, and he

Business boomed.

tremely luxurious ranges to order. Dismayed by the minimalism of Scandinavian design in the 1960s, he responded by creating Le Château, a nostalgic design of colored enamel, solid brass burners and stainless steel knobs. It was a hit (and still is).

Xavier Dupuy, the third generation to run La Cornue, is a businessman first and foremost. He expanded the company, and exports now represent 80 percent of sales. At the factory 20 miles west of Paris, wooden crates bear shipping labels for Cannes, California, Moscow and Amman. The

business employs 70 people, some of whom have worked here for decades. It takes about two months to make a Château by hand, cutting and folding sheets of steel, and the company produces about 800 each year. Last year it unveiled La Cornue W by architect Jean-Michel Wilmotte-its first new design in almost half a century. Composed of an induction table and separate oven, it adds an exciting contemporary flair to La Cornue's impeccable pedigree.



6

6







Left: Rinck is particularly celebrated for ultra-high-end period furniture, such as this marguetry commode inspired by the work of the great 18th-century ébéniste Riesener. Below, bottom: Decorative sycamore veneer; a saw used to cut intricate shapes.



cabinet from the 1930s at upwards of €100,000. The Art Deco treasure had been crafted by Rinck Meubles, still one of the greatest makers of fine furniture in France—or indeed, in

A few years ago,

Sotheby's valued a

shagreen-and-veneer

the world. Jacques Rinck founded the company in 184/1 and for most of its history, it had more competition than it does today. "Before the oil crisis of the '70s. Paris's Faubourg Saint-Antoine was the biggest exporter in France, ahead of Renault," says Bruno Sachet, who runs Rinck Meubles. He notes that the Passage de la

Bonne Graine, where the company makes its niture trade. Now there entire neighborhood.

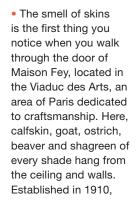
two World Wars under Maurice Rinck, who interpreted the designs of Art Deco masters such as Ruhlmann, After the death of Gérard Rinck in 2003, a carpenter and businessman named Thierry Goux bought the company, saving it from closure. Goux created three divisions: one for project design, one for interior design and a third, Rinck Meubles, for high-end furniture design and manufacture. This is the division that carries the EPV label. Once again, Rinck is

in fine form. "We have found our place," says Sachet. "We don't design products ourselves but work with designers, decorators and architects to execute their

and even an ormolumounted rosewood box for hiding electric plugs on a desk. Rinck's artisans still

use many of the same tools and practices they did 150 years ago, combined with modern techniques such as digital machining. When a piece of furniture requires a specialty they don't practice, such as leatherwork or lacquer, they bring in outside collaborators-often other EPVs.

"It's thanks to quality that we exist," Sachet says. And to the fact market, connecting with moneyed consumers who continue to crave



Maison Fey specializes in leatherwork, including gainerie d'ameublement (upholstering furniture) and cuir de Cordoue, tooled Cordovan leather.

Against one wall is a row of old woodenhandled implements; some have engraved wheels, others iron stamps. These are antique roulette and fleuron tools for embossing decorative gold or silver designs on customized desktop leathers, one of the house's most popular items. Artisans heat the carved iron end, then run or stamp it against the back of a metallic ribbon, impressing the leather with flourishes and fancy

Professional Equipment **MAISON FEY**

Founded in 1910,

EPV since 2007

borders. Maison Fev also fixes old leather boxes, reupholsters leather furniture and makes leather trim. Two recent projects included re-covering some American weightlifting benches from the 1950s for a French gallery and crafting a leather headboard for the movie Taken with Liam Neeson.

But the house's

Cordovan

embossed

designed by

Sophie Bøhrt,

a frequent

Maison Fey

collaborator

with a delicate

leather

areatest pride is cuir de Cordoue, a thick leather embossed with motifs or geometric patterns. The technique is practiced entirely in-house, from fabricating the metal plates to hand-painting the leather, centuries-old methods that require at least five years to learn. "There is no school for this," says owner Fabienne Salique. "We train our own people."

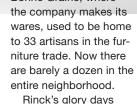
While preserving traditional techniques, Maison Fey keeps an eye on the future, frequently collaborating with Sophie Bøhrt, a young artist who creates exquisite floral and abstract motifs. And now that the company has a machine that digitally engraves plates, the design possibilities are endless.

Ninety percent of its clients are professionalsarchitects or designers such as decorator Jacques Garcia, Nonprofessional customers typically come to them for desktop leathers sized to fit in the color and trim of their choice: orders can be turned around in 48 hours. Another popular item: storage boxes for archives or DVDs cleverly camouflaged as old books by Pierre de Ronsard and George Sand. maisonfey.com



RINCK MEUBLES

Founded in 1841, EPV since 2006



came between the

ideas." They are content to remain behind the scenes, not minding that when people buy furniture signed by Philippe Starck, they don't know that it may have been crafted by Rinck.

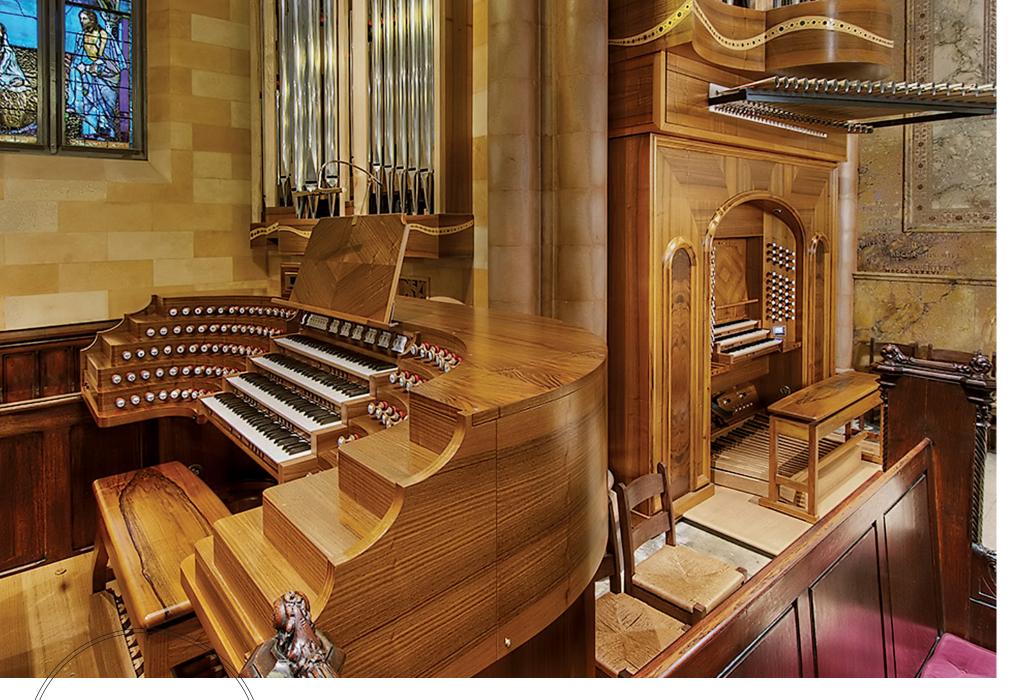
Though they collaborate with contemporary designers, Rinck's specialty is ultra-high-end period furniture. One day this winter they were finishing up an order for a luxury yacht: 60 pieces of furniture representing six months of work, all in an elaborate Louis XVI style. Along with a pair of dining buffets in varnished walnut with Chinese lacquer scenes of birds and flowers, there

were gilded his-and-

her bathroom cabinets

that they know how to tap into the global French savoir-faire. rinck.fr





Culture & Leisure

ORGUES PASCAL QUOIRIN

Founded in 1970, EPV since 2006

> It might be hard to believe that there is much of a market for organs (the musical kind), but there is, and Pascal Quoirin is proof of that. He created his eponymous company in 1970 in Saint-Didier, Provence, to repair old organs and make new

ones. Since then, he has built some 75 new instruments throughout France and elsewhere, including the U.S., the site of his biggest project yet.

In the spring of 2011, the sounds of the first French-built organ ever installed in New York floated through the Church of the Ascension on Fifth Avenue. It was a gift of the Manton Foundation, established by a couple of church-goers who loved the music of Olivier Messiaen. The church auditioned organ

makers throughout the U.S. and Europe before choosing Quoirin for the job.

It took the company three years to handcraft this marvel fitted with 97 stops, 111 ranks, 6,183 pipes, two consoles and seven keyboards. The result is an extremely versatile instrument, able to play the entire repertory from Baroque to 20thcentury music and, of course, everything ever written by Messiaen.

Quoirin employs many different specialized artisans for a project like this, including designers, woodworkers, pipemakers and sound engineers. And sculptors such as his wife, Babou, who carved the wooden peacocks decorating the pipes. atelier-quoirin.com

The versatile new Pascal Quoirin instrument at Manhattan's Church of the Ascension, the organ maker's first U.S. project

Fashion & Beauty **SIEGEL & STOCKMAN**

Founded in 1867, EPV since 2012

• Two factory fires have decimated the archives of Siegel & Stockman, so its history is sketchy. What is known is that Frédéric Stockman, a Belgian sculptor, moved to Paris in the mid-19th century and worked for Alexis Lavigne, a master tailor who founded the ESMOD fashion school (now the oldest in the world) and invented the tape measure. He is also credited with coming up with a standardized dressmaker's form. Until that time, upper-class women had personal dressmakers and, often, personalized busts (originally made of wicker) upon which their dresses were fitted. Lavigne's model was crafted from papier mâché and covered in fabric, making it simpler to pin clothing onto the form.

Stockman opened his own company in 1867 and came up with the idea of providing dressmakers with forms in different sizes-6, 8, 10 and so on. By the turn of the century, he was selling 30,000 busts a year to couture ateliers and department stores. He eventually joined forces with Siegel, whose specialty was mannequins (with limbs, heads and, in some cases, real hair and teeth) and metal structures for displaying accessories.

Today Siegel & Stockman makes some 6,000 dress forms per yearabout 60 percent for display, the rest for ateliers such as Zara or Chanel, which use them to create their collections. Thirtyfive percent of revenues come from sales to foreign buyers, and a U.S. branch supplies the American market.

In all, the company has created 500 unique plaster molds, an encyclopedia of human shapes from the era when women had tiny, corsetbound waists and inflated "pigeon" chests until now. The newest model is the 497 bust, released in 2006 and based on

detailed studies of the changed. One worker contemporary European stands at a table applybody. Destined mostly ing eight sheets of pafor couture houses, it has pier mâché to a plaster more realistic curves but model. After drying in the is still crafted by hand of oven for 24 hours, the papier mâché and covbust is cut off the model. ered in cream-colored stapled back together fabric. Model B406and sanded. Upstairs, dubbed the "haute coua group of women work with fabric-cutting patture"-dates back to the 1940s. Its slim, neutral terns, sewing them and stretching the cloth and shape with small hips and a thin layer of cotton breasts is the standard in boutique windows, padding over the busts thanks to what company until they fit like a second skin. The final touch: director Caroline Lapeyre calls its "timeless allure." the bust is imprinted with Today it is generally made the Stockman logo, the of fiberglass and covered model number and the in anything from fabric size. stockmanparis.fr to gold leaf-the company showroom on the



MAUTE COUTURE

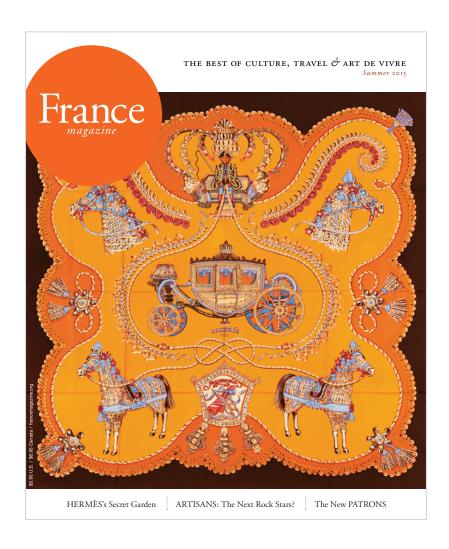
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STOCKMAN



Siegel & Stockman crafts some 6,000 dress forms per year, many used by couture houses. Their plaster molds constitute a veritable encyclopedia of human shapes, from the days of corsets to the present.

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